$$
\begin{gathered}
\text { HOW TO PRICE } \\
\text { YOUR PRODUCTS } \\
\text { TO SELL } \\
\text { Emily McHugh }
\end{gathered}
$$ Investment Conference, Miami, Florida

## My Background

International Trade Consultant - SBDC
\& Global Background - UK/Jamaica/USA
$\diamond$ International Trade Finance - BNP
$\triangleleft$ Started Casauri - Manufacture/Sell
২ Wrote book on Entrepreneurship

Sep. 26,2018

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## Priced to Sell Mindset

Determine:
$\square$ What is Important to You?
$\square$ What is Important to the Retailer?
$\square$ How much you can Negotiate?

## Purpose of Price - Capture Value

$\checkmark$ Actual Value -- Cost Inputs
$\diamond$ Perceived Value -- Assumed Value

What is the difference?
Which is more important?

## Your Brand Positioning -- Price Point

$\square$ How do you want to be perceived in the market? Luxury --- Middle Market --- Mass?
$\square$ Who are your target customers - who will pay?
$\square$ Where do they expect to find you?
$\square$ How will you tell them where you are?

## Sales Channels - Where you Sell

Channel Costs
Direct to Consumer - B2C
Indirect - Go Between - B2B
Wholesale
Sales Representative
Distributor

## Retailers Care About...

$\square$ Merchandising - Fit with assortment/brand appeal
$\square$ Margin - Profit and Markdown potential (sale)
$\square$ Markup - Keystone versus more markup
$\square$ Movement - Inventory Sell-through Speed/Turnover
$\square$ Reliable Quality and On Time Delivery
$\square$ Responsiveness - Ease of Communication
$\square$ Flexible Payment Terms - Depends on the Retailer

## You Care About...

$\square$ All of the Above - like the retailer, but also...
$\square$ Incoterms - Where merchandise changes ownership
$\square$ Costs - LDP/Marketing/Transportation/Insurance
$\square$ Break-Even Point - Sales and Unit Quantity
$\square$ Gross Margin and Net Margin - Top line and Bottom line Profit and your level of flexibility
$\square$ Markup Strategy- Having a Target Price
$\square$ Product - Sales Volume and Timeframe to sell
$\square$ Payment - How and When/Retailer Creditworthiness

## Product Costs

## Components of Product Price:

1. Cost of Goods Sold = Labor + Materials
2. Overhead
(includes Fixed Costs + Variable Costs)
3. Profit

## Export Costs - Landed Duty Paid (LDP)

## Components of LDP:

1. Cost of Goods Sold = Labor + Materials
2. Transportation/Insurance Costs
(includes Fixed Costs + Variable Costs)
3. Duty and Taxes

## Pricing Strategy

## Markup versus Margin

What is the difference?

Two perspectives on the relationship between price and cost.

## Capturing Value -- Markup

## If the cost $=\$ 10$ selling price $=\$ 30$

What is the Markup?

## Capturing Value --- Markup Formula

## Markup $=($ Price-Cost $) /$ Cost

## Example: $(\$ 30-\$ 10) / \$ 10=2 * 100 \%=200 \%$

Am I charging enough?

# Capturing Value -- Gross Margin $=$ Gross Profit Formula 

> Margin (Gross Margin) $=$ $($ Price - Cost of Goods Sold)/Price

Example: $(\$ 30-\$ 10) / \$ 30=0.67$ or $67 \%$
Am I making enough profit?

## Break Even

1. When Expenses Equal Sales
2. The Minimum Quantity to Produce

It is the Intersection between:
Cost
Volume
Profit

## Break Even Formula

Break Even = Fixed Costs/Contribution Margin*
$\square$ Fixed Costs ---- Independent of sales
$\square$ Variable Costs --- Correlated to sales

## Break Even Formula

*Contribution Margin can be expressed as a percentage or dollar amount (Page 147)

1. Contribution Margin \% = Unit Variable Cost/Unit Selling Price (Sales Needed)
2. Contribution Margin \$ = Unit Selling Price - Unit Variable Cost (Units Needed)

## Break-Even Components

1. Select a period of time - e.g., 1 year or any period and use Income Statement
2. List all fixed costs - includes rent, insurance
3. List variable costs - connected to producing the sale, e.g., sales commissions, cost of goods

## Break-Even Example -- Sales

How Many Sales Needed to Break-Even?

1) Variable Cost Percentage(VCP) $=$ Unit Variable Cost/Unit Selling Price \$10/\$30=33.33\%
2) Contribution Margin $\%=100 \%-\mathrm{VCP}=$
$100 \%-33.33 \%=66.67 \%=0.6667$
3) Break-Even Sales=

Total Fixed Costs/Contribution Margin \%
\$100,000/0.6667= \$149,992 (150K)

## Break-Even Example -- Units

Example: How Many Units Needed to Break-Even?

Fixed Costs/(Unit Selling Price - Unit
Variable Cost)
$\$ 100,000 /(\$ 30-\$ 10)=5,000$ Units

## WHAT IS THE GOAL OF A BUSINESS?

## Profit! These formulas

can inform better decisions. Investment Conference, Miami, Florida

## THANK YOU!

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