HOW TO PRICE YOUR PRODUCTS TO SELL

by Emily McHugh

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Africando 2018 – 20th Annual US-Africa Trade & Investment Conference, Miami, Florida

My Background

International Trade Consultant - SEDC
 Global Background – UK/Jamaica/USA
 International Trade Finance - BNP
 Started Casauri – Manufacture/Sell
 Wrote book on Entrepreneurship

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Priced to Sell Mindset

Determine:

- □What is Important to You?
- What is Important to the Retailer?
- □How much you can Negotiate?

Purpose of Price – Capture Value

Actual Value -- Cost Inputs Perceived Value -- Assumed Value

What is the difference? Which is more important?

Your Brand Positioning -- Price Point

- How do you want to be perceived in the market? Luxury --- Middle Market --- Mass?
- Who are your target customers who will pay?
- □ Where do they expect to find you?
- □ **How** will you **tell** them where you are?

Sales Channels – Where you Sell

Channel Costs
 Direct to Consumer – B2C
 Indirect – Go Between – B2B
 Wholesale
 Sales Representative
 Distributor

Retailers Care About...

- Merchandising Fit with assortment/brand appeal
- Margin Profit and Markdown potential (sale)
- Markup Keystone versus more markup
- Movement Inventory Sell-through Speed/Turnover
- Reliable Quality and On Time Delivery
- Responsiveness Ease of Communication
- Flexible Payment Terms Depends on the Retailer

You Care About...

- □ All of the Above like the retailer, but also...
- Incoterms Where merchandise changes ownership
- Costs LDP/Marketing/Transportation/Insurance
- Break-Even Point Sales and Unit Quantity
- Gross Margin and Net Margin Top line and Bottom line Profit and your level of flexibility
- Markup Strategy- Having a Target Price
- Product Sales Volume and Timeframe to sell
- Payment How and When/Retailer Creditworthiness



Components of Product Price:

1. Cost of Goods Sold = Labor + Materials

2. Overhead (includes Fixed Costs + Variable Costs)

3. Profit

Export Costs – Landed Duty Paid (LDP)

Components of LDP:

1. Cost of Goods Sold = Labor + Materials

2. **Transportation/Insurance Costs** (includes Fixed Costs + Variable Costs)

3. Duty and Taxes



Markup versus Margin

What is the difference?

Two perspectives on the relationship between price and cost.

Capturing Value -- Markup

If the cost = \$10 selling price = \$30

What is the Markup?

Capturing Value --- Markup Formula

Markup = (Price-Cost)/Cost

Example: (\$30-\$10)/\$10 = 2*100% = 200%

Am I charging enough?

Capturing Value -- Gross Margin = Gross Profit Formula

Margin (Gross Margin) = (Price – Cost of Goods Sold)/Price

Example: (\$30-\$10)/\$30 = 0.67 or 67%

Am I making enough profit?

Break Even

- 1. When Expenses Equal Sales
- 2. The Minimum Quantity to Produce
- It is the Intersection between:
 - ♦ Cost
 ♦ Volume
 ♦ Profit

Break Even Formula

Break Even = Fixed Costs/Contribution Margin*

Fixed Costs ---- Independent of sales
 Variable Costs --- Correlated to sales

Break Even Formula

*Contribution Margin can be expressed as a percentage or dollar amount (Page 147)

- Contribution Margin % = Unit Variable Cost/Unit Selling Price (Sales Needed)
- Contribution Margin \$ = Unit Selling
 Price Unit Variable Cost (Units Needed)

Break-Even Components

- Select a period of time e.g., 1 year or any period and use Income Statement
- 2. List all fixed costs includes rent, insurance
- List variable costs connected to producing the sale, e.g., sales commissions, cost of goods

Break-Even Example -- Sales

How Many Sales Needed to Break-Even?

Variable Cost Percentage(VCP) =

Unit Variable Cost/Unit Selling Price \$10/\$30= **33.33%**

2) Contribution Margin % = 100%-VCP = 100%-33.33%=66.67%=0.6667

3) Break-Even Sales=

Total Fixed Costs/Contribution Margin% \$100,000/0.6667= **\$149,992** (150K)

Break-Even Example -- Units

Example: How Many **Units** Needed to Break-Even?

Fixed Costs/(Unit Selling Price - Unit Variable Cost)

100,000/(30 - 10) = 5,000 Units

WHAT IS THE GOAL OF A BUSINESS?

<u>Profit</u>! These formulas can inform better decisions.

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THANK YOU.

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